



East Portland Neighborhood Association Chairs Group

Wednesday, June 3, 2015; 7:00 - 9:00 PM

East Portland Neighborhood Office
1017 NE 117th Avenue

1017 NE 117th Avenue
Portland, OR 97220
503-823-4550
info@epno.org
www.epno.org

Chaired By: Karen Hubbard, Chair
Pleasant Valley Neighborhood Association

Time	Topic & Presenters		Reference
7:00	Welcome and Introductions		
7:05	TriMet's Future of Eastside Bus Service • Vanessa Vissar, TriMet Planner	Discussion	
7:30	EPNA News all household mailing		
7:40	East Portland non-profit coalition	Discussion	
7:55	Break		
8:00	Agenda & Notes Review		Pgs 3-4
8:10	Neighborhood updates & problem-solving	Discussion	
8:55	Announcements & Reports		
9:00	Adjournment		

Next Meetings: September 2, 2015 ??

Coalition Model proposal

Included in this packet is information that was gathered from prior discussions of the coalition model, non-profit vs City. Pages 5 to 10 are notes from a meeting held in 2009. Pages 11 and 12 are a newspaper article written about that same meeting. Pages 13 and 14 contain a chart created in 2013 showing basic facts about the other 6 coalitions.

ONI Bureau Advisory Committee

City Budget; A small increase in the Office of Neighborhood Involvement budget was announced. That means we will have a bit more for our small grants program next year. There are also additions to other community involvement programs, the Diversity and Civic Leadership, Disability, and Youth programs.

Richard Bixby

East Portland Neighborhood Association Chairs Group Meeting
Wednesday, April 1, 2015 7:00 – 8:45 PM
East Portland Neighborhood Office, 1017 NE 117th Ave

Meeting Chair:	Arlene Kimura
Attendees:	<p>Chairs</p> <p>Arlene Kimura, Hazelwood NA Tom Badrick, Parkrose Heights AN Richard Dickinson, Powellhurst-Gilbert NA Ron Glanville, Russell NA Carrie Goble, Wilkes CG Paul Grosjean, Pleasant Valley NA</p> <p>Guests</p> <p>David Hampsten, Hazelwood NA Justin Douglas, Portland Development Comm. Richard Bixby, EPNO</p> <p>No representatives from Argay, Centennial, Glenfair, Lents, Mill Park, Parkrose, Woodland Park</p>

Approving Notes: Notes for the 2-4-15 meeting were approved as written.

Portland Development Commission Strategic Plan

Discussion:	Justin Douglas, PDC Policy Manager
<ul style="list-style-type: none"> * The PDC Strategic Plan sets the framework for budget and work for the next five years * A 20 person steering committee is guiding the Plan * Currently 63% of Portland households are at self-sufficiency; goal is 80% * Growth is required for increasing prosperity * Expected Lents and Gateway urban renewal areas to be game changers; it hasn't turned out that way; land value has not increased and there is little private investment * All East Portland is in an Enterprise Employment Zone; 5-year tax abatement for business capital improvements * Historically, PDC has focused on the "trade sector" industries, products and services sold outside the area; are now focusing on the medical sector and looking at supply chains * There will still be job centers, but do want people to live near their work * Are supporting work force training through Work Services Inc.; in East Portland they contract with IRCO and Human Solutions * There was concern about the focus on growth rather than equity * There will be a briefing at City Council May 8, and it will be reviewed at PDC mid-May; will be accepting comments 	

Proposal for creating East Portland Neighbors coalition

Discussion:	Ron Glanville
<ul style="list-style-type: none"> * Believes there is a problem with Office of Neighborhood Involvement's goals and direction. * Funding is being thinned, organizations are kept separate * Proposing a discussion about moving to a non-profit coalition * A suggestion to form two coalitions * What are the pros and cons? What questions do people have about this proposal? * Would be good to have a means of electronic communication on this topic 	

Neighborhood Association updates

Alesia Reese – Commissioner Fritz will be at tomorrow's Parks Coalition meeting to talk about East Portland parks, 7 pm

Carrie Goble – The parking trains and noise along the freeway appears to be solved. They have a number to call and the train engines are moved

Ron Glanville – Parkrose Farmers Market starts May 9

Tom Badrick – He and Chris M. are forming Friends of Hazelwood Hydropark; want to involve people who are using EPNO

Richard Dickenson – Will be starting a mural project; working with Free Arts NW; hoping to start with Ace Hardware;

Arlene Kimura – Concerts in Ventura Park are scheduled for August

Alesia Reese – The airport will be doing significant construction; will be adding larger food cart area

David Hampsten – PBOT is asking for general fund dollars to rebuild Siskiyou; also planning to install flashing beacons in the area

Announcements

Submitted by Richard Bixby

East Portland Neighborhood Association

Coalition Model Discussion

November 18, 2009

6:30 – 8:30 PM

EPNA Office

1017 NE 117th Avenue

Portland, OR 97220

503.823.4550

Facilitator	Alesia Reese, Woodland Park NA	
	Paul Leistner	Office of Neighborhood Involvement (ONI)
ONI	Tom Griffin-Valade	Director, North Portland Neighborhood Office
Coalition	Alison Stoll	Director, Central Northeast Neighbors
Representatives	Mark Sieber	Director, Neighbors West/Northwest
	Anne Dufay	Director, Southeast Uplift
	Richard Bixby	Director, East Portland Neighborhood Associations
East Portland Neighborhood Association Representatives	Mark White, Powellhurst-Gilbert NA Carol Williams, Parkrose Heights NA Rosemarie Opp, Mill Park NA Valerie Curry, Argay NA David Lister, Glenfair NA Bonnie McKnight, Russell NA Ray Hites, East Portland Neighbors	
Guest	Lee Perlman, <u><i>Mid County Memo</i></u>	
Documents	Office of Neighborhood Involvement Agreement for District Coalitions Information on coalition models was provided to neighbors in prior meetings.	

Situation

The discussion entailed a round table open format. East Portland Neighborhood Representatives asked questions of representatives of the Office of Neighborhood Involvement, specifically Coalition Directors.

Note: East Portland Neighborhood Association has reviewed coalition models in previous meetings. Coalition directors were provided the general discussion topics in advance.

Our special thanks to those Office of Neighborhood Involvement Coalition Directors for their time and effort in responding to this discussion.

Tom (North Portland Neighborhood) City Model

North Portland was the first coalition to break with the traditional model.

Operated as a 3-tier system-similar to a 'federation' system with project based activity.

Finance 501 (3) C
Non-dedicated funding: \$200,000
Dedicated funding: \$300,000

Structure Board of Directors
Business organizations
Special Projects

Office 2.25 FTE
5 staff

Alison (Central Northeast Neighbors) Non-profit Model

Smallest coalition with 8 neighborhood associations.

Culturally diverse neighborhoods.

Finance Non-profit rules and regulations with limited funding resources

Structure Executive Committee has 3 seats
Coalition Board has 2 seats from each of 8 neighborhoods
Business Association
School representative

Office Executive Director (paid for less than 40 hours per week-works 60 hours)
3 staff (less than 1 FTE)

Anne (Southeast Uplift) Non-profit Model

Large non-profit coalition model with 20 neighborhood associations.

Finance 501(3) C
Structure Board of Directors with 1 seat per neighborhood association
2 At-Large positions
ODOT
Auditor
Executive Committee acts as Finance Committee
Executive authority to Land Use and Sustainability Committees

Office Executive Director (Part-time)
5 staff

Mark (North-Northwest Neighborhoods) Non-profit Model

12 neighborhood associations which act as a federation.

Diverse neighborhoods which include the Pearl, Linnton and industrial businesses

Finance 501(3)C Oregon and Federal non-profit rules and regulations

Structure 1 Committee which acts a Finance/Executive Committee
For any public policy decision the coalition must be agreement (unanimous)

Office Director
3 staff

Q:

How is (additional) funds raised?

A:

Examples:

- Farmer's Market
- Fred Meyer activities in Hollywood
- Help to organize non-profit
- Insurance coverage

Projects can be initiated by a specific (geographical) area or coalition (grassroots) efforts.

Businesses and neighborhoods can initiate projects.

A typical non-profit agency has a board with money-not the model used here.

Coalition office is managed as a service whose core funding requires a list of 'things you have to do.'

Non-profits do not have core funding (but is actually a 'cost plus model').

Projects are not started through allotment resources.

ONI Budget

The amount of funding for coalitions is based on a formula which varies from year to year.

Coalitions renegotiate the amount of money each year, usually with budget reductions.

Q:

Is the neighborhood leadership model cumbersome/challenging?

A:

NNE Coalition has recently reorganized its board.

Directors have a great deal of experience-years within the neighborhoods.

Directors coordinate the activates within the coalitions.

Staff Inequity in salaries and benefits between City-run coalitions and non-profit coalitions where city salaries and benefits are higher.

The city run offices reduces the amount of money available for neighborhood uses.

Non-profit coalitions have less stability, especially in staff, and have fewer staff.

City staff cannot donate hours back to the coalition, like non-profit directors do.

Union rules often dictate what can be done in city run offices.

Non-profit offices are non-Union.

Resources Fundraising is not different between a non-profit model and city-run model. Non-profits have the same resources, but fundraising allows the coalition to do more. Fundraising is more project driven than by individual neighborhoods. Board drives the budget and makes adjustments-all financial decisions are made by the board.

Q:

How do the coalitions function?

A:

(Variety of responses)

- Issues are driven by the coalition board (executive committee, board of directors)
- Each neighborhood association picks a representative for the executive committee- which is not necessarily the chair of the neighborhood association.
- Neighborhoods have input into the agenda and prioritize the work plan for the coalition.
- Chair and Vice-Chair yearly review the director's performance.
- Chair sets the agenda-but the executive board and staff filter issues to the chair.
- Executive Committee sets the final agenda.
- Agenda is set by chair and director.
- With limited staffing, specific projects are decided which build capacity, meet work plans or address issues.
- Coalition based projects are issue driven.
- Coalition does not take positions on political issues.

Q:

What methods of outreach and communication are used in your respective coalitions and how are these activities funded?

A:

Postcards, website, computer (e-mail) notification and copies (flyers) are used routinely.

Newspaper coverage is difficult, yet some neighborhood associations and coalitions have their own newsletters.

(various responses)

- \$1500 of coalition funding is directed to communications.
- \$1300 of coalition funding is used for communications which is inadequate and inequitable.
- \$1000 per neighborhood association is used for communication activities
- 7 neighborhoods have their own newsletters, but some are moving to the type of newsletters done by EPNA and Southwest (SWNI).
- Apportioned by the number of households

The formula of \$1000 per neighborhood association is the minimum safety net level with the initial goal of each neighborhood reaching equity.

The problem is the per capita disbursement. (Under Mayor Potter) There was not additional communication money for organizing. The funding formula was based on need, using a variety of different standards. There is no 'new' money coming to neighborhoods.

East Portland Neighborhood Association neighborhoods funding formula is not equitable based on all the standards: number of households, diversity, socio-economic, employment, education, etc.

EPNA is not getting its fair share (of not enough).

Q:

How do volunteers participate and how many hours do they provide?

A:

(various answers)

- Neighborhood coalition has more residential which generates fewer issues and less interest with residents.
- Neighborhood Coalition Board (including Finance) spends about 3 hours per month.
- Chairs (presidents) spend about 2 hours per week on coalition issues.
- Range of volunteers is between 6 and 25 neighbors usually with interest driven by activities, projects or issues.
- Geography plays a role with volunteers:
 1. active, mature and experienced volunteers tend to live closer in the city and nearer the river.
 2. less effective mentoring, newer residents and less effective skill sets (dealing with city issues such as land use, transportation and code regulations) tend to live farther away from the city core with fewer economic advantages, higher diverse populations and cultures.
- Majority of volunteers work directly in the neighborhood with 1 ½ hours per month spent on issues and an additional 45 minutes to an hour for members of the executive committees and boards.

Further Discussion:

- Some coalitions are stable in their personnel, others are not.
- Coalition directors, where city-run or non-profit spend time on personnel, hiring, firing, and financial fixes. While more stability helps-it is not guaranteed.
- Volunteers learn a lot of skills when they work in the office or on projects.
- It is not about the number of people (volunteers), it is the issue of the 'same people'.
- There is a core of volunteers who develop competence and interest and tend to work well together.
- Recruitment is good for issue based projects but difficult for on-going work.
- It takes resources and effort to recruit, train and retain volunteers.

Q:

How do individual neighborhoods influence city policy and actions?

A:

Individual neighborhoods are less effective when acting alone.

When coalitions of neighborhoods come together, their effect is stronger (and often better prepared).

Financially, neighborhood coalition 'get more bang for their buck' as a group.

Volunteers need a staff in place for coordination (and communication) during the day.

Q:

How is coalition offices managed?

A:

All coalition offices tend to be administrative in some functions, with the city-run offices having some administrative functions performed by the city.

-Our office always has someone

-Our office is not a community organizer

-We have shifted the voice mail and direct phone lines- we want 'more feet on the street'. Our resources are spent on the street organizing.

-Both our neighborhood associations and public are really connected with businesses and our office is open Monday through Friday, or by appointment.

-Our phone calls transfer to our cells if we are not in the office.

-We direct our staff and office hours based on the work plan and goals of the Board.

-Board hired the coalition director-and acts under the instructions of the board.

-Our office is open from 10 AM -3 PM, Monday through Thursday and by appointment.

-Our office hours are controlled by the Board.

-Director: most of the calls are from volunteers and we return phone calls promptly.

Our board wants us to attend evening meetings.

Q;

What is your coalition's relationship with the City?

A:

Non-profit coalitions contract with the City to provide services through the Office of Neighborhood Involvement.

-All are on some contract schedule and it doesn't matter whether the coalition is city or Non-profit, both have to work with ONI. ONI-BAC crafts the bureau budget to determine cuts to the coalitions-this happens all neighborhood offices.

Seldom do coalitions fundraise for operational needs-most fund raise some minimal amount.

One example would be to raise funds for a new copy machine.

Non-profits may be better able to fundraise; SWNI for example, raised \$38,000 for its budget.

Businesses may have concerns with donating to a city-run office, yet fewer issues with non-profits.

Fundraising can be used for special projects or actions-like a lawsuit in a land use case.

Coalitions balance their budget with amounts from ONI and do not want to fundraise.

City requires non-profits to adhere to the 'well defined standards for corporate responsibilities'-

ONI Standards

Oregon Statutes

Board actions (under non-profit requirements)

Chair responsibilities

Central Northwest Neighbors (CNN) is a smaller coalition and close to EPNO. One could exam and reapportion boundaries and look to ways to restructure, but the core funding piece does not change.

Respectfully submitted,

Alesia J. Reese

Mid-County Memo – December 2009

Panel examines citywide neighborhood structures

LEE PERLMAN, THE MID-COUNTY MEMO

While it may not ultimately affect the future structure of the East Portland Neighborhood Office, a few neighborhood leaders agreed they learned a lot from a session last month on how other parts of Portland conduct neighborhood affairs.

The session, put together by Woodland Park Neighborhood Association Chair Alesia Reese, included discussions and presentations by the executive directors of four other neighborhood offices: Anne Dufay of the Southeast Uplift Neighborhood Program, Tom Griffin-Valade of the North Portland Neighborhood Office, Mark Sieber of Neighbors West/Northwest and Alison Stoll of Central Northeast Neighbors. Also present were Paul Leistner, former Southeast Uplift board chair who now works for the Portland Office of Neighborhood Involvement. In addition to Reese, Mid-County neighborhood chairs Valerie Curry of Argay, David Lister of Glenfair, Rosemarie Opp of Mill Park, Carol Williams of Parkrose Heights and Bonny McKnight of Russell attended, as well as Lents representative Ray Hites. Also at the meeting - but not participating - was EPNO Executive Director Richard Bixby, whose job would be in jeopardy if the east Portland chairs decide to switch operating models.

EPNO and North Portland are under the direct control of ONI. Portland's other five neighborhood offices are run by nonprofit corporations controlled by boards composed mainly of representatives of the neighborhoods the office serves. The East Portland chairs, at the instigation of McKnight, have been considering whether to retain its existing structure or switch to a nonprofit model. Many of the chairs have said they didn't have enough information to make the decision. Reese volunteered to set up a forum to fill in the information gaps.

One thing that quickly became evident is that there is a great deal of difference in how each office functions, even among the nonprofits. For instance, at the Southwest Neighborhood Office (which did not participate in the forum due to a board meeting conflict), the phone is almost always answered during business hours and all three staff people share this task. In contrast, in the North Portland Neighborhood Office, it is almost never answered. "My philosophy is that if we're in our office sitting at our desks, we're not doing our jobs; we should be out in the community," Griffin-Valade said. The Southeast Uplift office is open from 10 a.m. to 3 p.m., and CNN 9 a.m. to 5 p.m., Monday through Thursday. "If my board said, 'We want the office open Monday through Friday,' it would be up to me to figure out how to do that," Stoll said. She is paid for 32 hours of work a week, but typically works about 60.

At Neighbors West/Northwest, "We went from everyone answering the phone to everyone having their own phone lines," Sieber said. "Calls are answered within 24 hours, usually less, but it's not a typical business office. Our board said, 'We want more feet on the street.' Keeping someone in the office would take up a lot of paid staff time."

Money has been a key issue in the EPNO debate. Because they are city staff, the EPNO and North Portland directors are paid more and have considerably more benefits than the nonprofits. However, Leistner said, "If you pay people less, there is likely to be higher turnover."

North Portland has the most complex structure: It has both an informal networking group similar to EPNO's coalition chairs, and a 501(c)(3) nonprofit that can seek out grants; more than half the total budget and several of the five-person part-time staff come from grants and special project allocations. The nonprofits have the ability to do fundraising but vary in how much they actually do. Southwest regularly secures \$40,000 a year through appeals. CNN did an electronics-recycling event that raised \$5,000, which they used to

buy a new copier. Aside from this, Stoll said, "My board said, 'Balance the budget with what you get from ONI; we don't want to fundraise.'"

A bigger issue is the allocation of city funds. "We each get different amounts based on what was once a formula that no one remembers," Sieber said.

Asked by Reese if East Portland is supporting the rest of the city, Griffin-Valade said, "To some extent, yes," meaning if the calculations were based strictly on the number of households in a coalition's service area. However, he added, some feel that other criteria, such as poverty and geographic area should be part of the calculation. Sieber noted that if population were the only criteria for allocating money and the current budget was used, some offices would only be able to afford one staff person. Stoll said that under these conditions CNN would be crippled. "Anything would be better than what we have now," Reese said, referring to ONI's system for allocating funds.

(According to this reporter - who worked for ONI from 1980-85 - the city never had a formula for allocating money to neighborhood offices. The offices were created piecemeal as need and opportunity arose, not subject to any preconceived plan. As additional funds became available, they were allocated by the central office based on what the greatest unmet need in the district offices appeared to be.)

Another issue is the role of the boards in nonprofit coalitions. McKnight has argued that they have important power to shape the direction of the coalitions, but other leaders are concerned about the time and responsibility involved. Some of the coalition staffs have been quite stable; counting time served as a crime prevention specialist, Stoll has worked at CNN for 18 years, Sieber has directed West/Northwest for nine, and Sylvia Bogert has been director of Southwest Neighborhoods, Inc. for 19 years, after first serving as office manager. However, there has been much more turnover at Southeast Uplift and the Northeast Coalition of Neighborhoods, and it has compelled those boards to deal with personnel issues. White speculated that getting a large board to make decisions could be cumbersome; Dufay said she hadn't found this to be so. However, Sieber told the EPNO chairs, "Our board is responsible for the operation of the office and staff; they have to behave as a business board, as you do not."

The coalitions and offices differ in other ways. CNN and Southeast Uplift eschew a coalition-wide newsletter in favor of individual newsletters for their member neighborhoods, SWNI (Southwest Neighborhood Office) publishes a single, inclusive newsletter and EPNO is moving in that direction. West/Northwest utilizes a centerfold insert in the independent newspaper Northwest Examiner. Because its member neighborhoods are so different - with the highly urbanized Downtown, Pearl and Northwest District, the semi-rural Forest Park and Linnton, and Northwest Industrial - the West/Northwest Review Board only takes policy positions if they are unanimous, and nearly all activity is at the neighborhood level. McKnight wondered if this diffusion of power meant a loss of clout with the city. Stoll felt it added strength because more volunteers and groups could sign on to a common cause.

A universal problem is finding people to serve as board members and officers. "There's the impression that there are hundreds of volunteers out there waiting for something to do," Griffin-Valade said. "We can recruit very well for special projects, but for ongoing work you find the same people showing up."

Sieber found that the more residential a neighborhood was, the smaller and less active its association was. Stoll said, "In any one year, we have a neighborhood that is struggling."

Though there was no immediate indication what will come next, the EPNO leaders agreed the session was highly informative.

Information presented at November 6, 2013, East Portland Neighborhood Association Chairs Group meeting

Coalition Boards - Advisory Committee structure & process			
	NECN	CNN	SEUL
Who is on the Board/Advisory Committee?	NA reps, community at-large - Max 29 - Current 22 Na; 3 at-large	NA reps, BA reps, community org reps - Range from 10 - 24 - Current 14 NA; 1 at-large	NA reps, BA reps, community org reps, community at-large - Range from 15 - 35 - Current 17 NA; 3 at-large
How are board/committee members selected?			
NA representatives	Elected by NA	Elected by NA	Elected by Board
BA representatives		Elected by Board	Elected by Board
Community organization reps		Elected by Board	Elected by Board
Community at-large	Elected by Board		Elected by Board
Committee Chairs			
How is the budget formed and approved?	Staff & Finance Committee (2 people) develop budget; Board adopts	Staff & Exec Committee develop budget; Board adopts	Staff & Exec Committee develop budget; Board adopts
Fiancial review	Finance Committee	Exec Committee	Exec Committee, monthly or quarterly reports to the Board
How much autonomy do committees have?	All committees advisory	All committees advisory	Exec Committee & Land Use committee have board authority; all other committees advisory
What is a good size for a board/advisory committee?	Smaller group might be preferable		Smaller is better - need focus on corporate responsibilities
Other comments	There is an issue of how directors are selected. Creating board job description for more awareness of position responsibilities		Need more awareness of position responsibilities
How are advisory committee (Board) members chosen?	2 from each NA; 5 at-large from community	2 from each NA; 2 from BA; 2 from comm org;	Bylaws - 1 from each NA; 5 from BAs; 5 from Comm Orgs; 3 at-large
	Exec committee, administrative decisions - Committees formed with 1 rep from each NA and upto 12 at-large rep elected by NA reps. None with board authority		

Information presented at November			
Coalition Boards - Advisory Committee structure & process			
	SWINI	NWNW	NPNS
Who is on the Board/Advisory Committee?	NA reps, BA reps, committee chairs - Current 17 NA; 2 BA; 4 committee chair	NA reps - Current 10 voting; 2 non-voting	Three governing bodies each with a different function. See below
How are board/committee members selected?			
NA representatives	Elected by NA	Elected by NA	
BA representatives	Elected by BA		
Community organization reps			
Community at-large			
Committee Chairs	Elected by Board		
How is the budget formed and approved?	Staff & Exec Committee develop budget; Board adopts	Staff & finance Committee (3-4 people) develop budget; Board adopts	
Financial review	Monthly report to Board	Finance committee, quarterly report to Board	Reviewed by appropriate group as it impacts their function
How much autonomy do committees have?	Current clause states if 9 NA vote at a standing committee, autonomous action - reviewing this clause.	All committees advisory	All committees ad hoc, focus on cooperation and opportunity
What is a good size for a board/advisory committee?		10 to 15 is a good size	Depends on focus, open ended involvement - larger is better; operations - smaller is better
Other comments		Have non-voting NA reps	The North Portland Chairs Network, neighborhood association chairs, focus on peer training, policy caucusing, and coalitions of mutual interest.
			North Portland Services, representatives from 30 different groups including the 11 npns neighborhood associations, networking opportunities, insurance.
			North Portland Community Works, non-membership board of five directors, fiscal sponsorship
How are advisory committee (Board) members chosen?	1 from each NA; 1 from each BA; committee chairs	1 from each NA	

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Sun	Mon	Tue	Wed	Thu	Fri	Sat
31	1 East Portland Action Plan Economic Development Subcommittee 5:00 PM East Portland Action Plan Chairs meeting 7:00 PM	2 East Island Planning meeting #4 11:30 AM Wilkes Community Group – Neighborhood Meeting 6:30 PM	3 East Portland Action Plan Brownfields Subcommittee 6:00 PM East Portland Neighborhood Chairs Group 7:00 PM	4 East Portland Parks Coalition 7:00 PM	5	6 Pleasant Valley Fix It Fair 1:00 PM
7 Marketfest 8:00 AM	8 East Portland Action Plan Housing Subcommittee 6:00 PM	9 Midway Business Association - Monthly Meeting 11:45 AM East Portland Action Plan Communication Committee 6:00 PM East Portland Mobile Playground and Summer Hring Working Group 6:00 PM	10 East Portland Action Plan Education Subcommittee 1:00 PM East Portland Land Use & Transportation Committee 6:30 PM	11 Gateway Area Business Association Meeting 12:00 PM Lents Neighborhood Association - Board 6:30 PM	12	13 Taste of Parkrose and 5/10K Run 9:00 AM
14	15 Hazelwood Neighborhood Association Meeting 6:30 PM	16 East Portland Action Plan Civic Engagement Subcommittee 6:30 PM	17 East Portland Neighbors Board 6:30 PM	18	19	20
21	22 Parkrose Neighborhood Association General Meeting 7:00 PM	23 EPAPbike 6:30 PM Mill Park Neighborhood Association General Meeting 6:30 PM Lents Neighborhood Association 7:00 PM	24 East Portland Action Plan Monthly Meeting 6:30 PM	25	26	27
28	29	30	1	2	3	4

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Sun	Mon	Tue	Wed	Thu	Fri	Sat
28	29	30	1 East Portland Action Plan Brownfields Subcommittee 6:00 PM	2 East Portland Parks Coalition 7:00 PM	3	4
5	6 East Portland Action Plan Economic Development Subcommittee 5:00 PM East Portland Action Plan Chairs meeting 7:00 PM	7	8 East Portland Action Plan Education Subcommittee 1:00 PM East Portland Land Use & Transportation Committee 6:30 PM	9 Gateway Area Business Association Meeting 12:00 PM Lents Neighborhood Association - Board 6:30 PM	10	11
12	13 East Portland Action Plan Housing Subcommittee 6:00 PM	14 Midway Business Association - Monthly Meeting 11:45 AM East Portland Action Plan Communication Committee 6:00 PM	15 EPN Committees 6:00 PM	16	17	18
19	20 Hazelwood Neighborhood Association Meeting 6:30 PM	21 East Portland Action Plan Civic Engagement Subcommittee 6:30 PM	22 East Portland Action Plan Monthly Meeting 6:30 PM	23	24	25
26 Lents Street Fair 12:00 PM	27	28 EPAPbike 6:30 PM Mill Park Neighborhood Association General Meeting 6:30 PM Lents Neighborhood Association 7:00 PM	29	30	31 Gateway Community Fair & Movie 5:00 PM	1